

ANALYST MEETING 3Q 2023

7 DECEMBER 2023

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#### Agenda

Ananda's Financial Performance

K. Limly

RAMKHAMHAENG LAMSALI STATION

Ananda Core Business

K. Prasert

Q&A



#### **Focus on Cash for Bond Repayment**

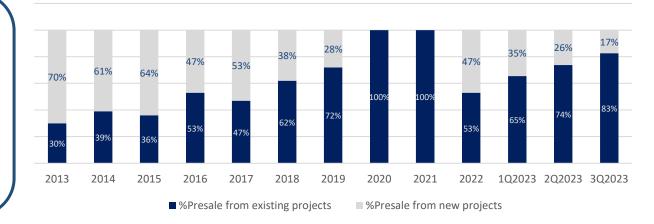
- Cash Conservation: Manage with high caution on cash and liquidity
  - RTM: push sales, transfers w/ promotions.
  - Sales of "serviced apartments" and other land banks approx. around THB 12 BN.
  - Turning land banks into cash-flow-generating projects
- Margin under Pressure -- Q3 '23 P&L one-time expenses:
  - One-time real estate cost expenses on Q3 '23 P&L. (Ashton Residence 41, Q Prasarnmit approx. around THB 315 MB.). Without one-time expense real estate cost would be around THB 475 MB. in-line with Q3 '22 real estate cost)
- Corporate Cost Reduction:

To reduce costs while maintaining operational efficiency for short to mid-term planning

- Fixed cost/ SG&A target 30% reduction in 2024
- Bond Repayment: Priority commitment to repay bond on time.
- Deleveraging: Repaying bonds
  - D/E ratio to reduce significantly end of Q1 '24 and end of '25 target 0.7x
  - Interest expenses will be reduced in 2024.

## 2023 Total Year Presales Target 19.32 BILLION BAHT.

In 3Q23 Pre-sales of THB **5,163** MB. Growth 26% YoY. Mainly from Culture Chula, Culture Thonglor, Ideo Chula-Samyan, Ideo Rama 9 – Asoke and Artale Asoke – Rama9.



Presale	1Q23A	2Q23A	3Q23A	9M23A	2023F
Condo	2,402	995	1,355	4,752	5,545
Housing	632	818	836	2,295	3,115
Own Presales	3,044	1,812	2,191	7,048	8,660
JV Presales	2,251	2,549	2,972	7,773	10,661
Total (M Baht)	5,296	4,362	5,163	14,821	19,321







#### 3Q 2023 Transfer

## 2023 Transfer Target 13.53 BILLION BAHT.

3Q23 Transfer value of THB **2,939** MB.

Mainly from Ideo Chula Samyan and Ideo Rama 9 – Asoke.



Transfer	1Q23A	2Q23A	3Q23A	9M23A	2023F
Condo	208	186	233	627	1,000
Housing	217	310	286	813	1,776
Ananda F/S	425	496	518	1,440	2,777
Ananda Share in JV	1,879	1,748	1,442	5,069	6,606
Partner Share in JV	1,144	1,092	979	3,214	4,151
Ananda Share in Transfers	2,304	2,244	1,961	6,508	9,383
Total (M Baht)	3,448	3,336	2,939	9,723	13,534



90 condominium



10%



#### 3Q 2023 Executive summary

Pre-sales 5,163 MB	Growth +17%QoQ, +26%YoY.  Mainly from Culture Chula, Culture Thonglor, Ideo Chula-Samyan, Ideo Rama 9 – Asoke and Artale Asoke – Rama9
Transfer 2,939 MB.	Drop – 12%QoQ, -34%YoY.  ■ Mainly from Ideo Chula Samyan, Ideo Rama 9 – Asoke and Artale Asoke – Rama9. (Project transfer in this quarter Q3 '23)
Cost of real estate sold 805.3 MB.	<ul> <li>Higher than 3Q '22 by 67%YoY.</li> <li>Mainly from the company recognized a provision allowance for loss on diminution in project value added, which is a one-time expense of approximately 398 million Baht. (Major projects are Ashton Residence 41, Q Prasarnmit = 315 MB.)</li> <li>The company has plans to expedite sales and enhance cash flow.</li> </ul>
SG&A 453 MB.	Higher than 3Q '22 by 11%YoY.  Mainly due to cost of sales and marketing activities to support company's revenue.



#### 9M 2023 Financial Statement

	9N	9M22		9M23		
	M Baht	%	M Baht	%	%	
Total revenue	2,722	100%	2,486	100%	-9%	
Revenue from sale of real estate	1,776	65%	1,502	60%	-15%	
Project management and commission	464	17%	414	17%	-11%	
Other incomes	48	18%	570	23%	19%	
Gross Profit	904	33%	546	22%	-40%	
SG&A	1,083	40%	1,236	50%	14%	
Selling expenses	249	9%	311	13%	25%	
Administrative expenses	834	31%	925	37%	11%	
Share of Profit (Loss) JV	389	14%	650	26%	67%	
EBIT	232	9%	17	1%	-93%	
Depreciation and amortization	120	4%	148	6%	-23%	
EBITDA	352	13%	165	7%	-53%	
Interest expenses	528	19%	715	29%	-35%	
EBT	(296)	-11%	(698)	-28%	-135%	
Tax expenses	(62)	9%	(19)	1%	-70%	
Profit (Loss) for the year from continuing operations	(234)	-9%	(679)	-27%	-190%	
Profit (Loss) for the year from discontinued operations	(3)	0%	-	0%	-100.0%	
Profit (Loss) for the year	(237)	-9%	(679)	-27%	-186%	
Profit attributable to non-controlling interests	104	4%	8	0%	-93%	
Profit attributable to equity holders of the company	(341)	-13%	(687)	-28%	-101%	



#### 3Q 2023 Balance Sheet

	3Q22	2022	1Q23	2Q23	3Q23	%QoQ	% Y o Y
	M Baht	70 Q 0 Q	70 T O T				
Cash balance and equivalent	3,409	6,922	8,409	4,823	2,993	-52%	18%
Assets	40,615	41,975	43,894	39,729	37,397	-10%	-4%
Interest bearing debts	21,960	22,816	26,682	23,492	21,615	%	%
Liabilities	24,804	26,192	30,222	27,023	25,303	-12%	6%
Shareholders' equity	15,811	15,783	13,672	12,705	12,093	-6%	-20%
D/E ratio (times)	1.66	1.66	2.21	2.13	2.09	<b>-5</b> %	32%
Net IBDE ratio (times)	0.96	1.01	1.34	1.47	1.54	13%	45%
					•		

Net IBDE ratio (times) Bond Covenant: 1.81





### **ANANDA STORY Q3'2023 - 2024**

GAME CHANGER
Q3'23 - 2024
LIQUIDITY GAME PLAN

2

DECREASE LEVERAGE
REPAY DEBENTURE 2024
TOTAL 7,057M
JAN'24
3,826M
3,231M

IMPACT & OPTIMIZE GP & NPAT 2024

# STOP & LIMIT LOSS FROM ASHTON ASOKE CRISIS

## 6 ANANDA TURN AROUND EXECUTION

**1** ANANDA PERFORMANCE VS MARKET

- CLOSING PROJECT 2023 &
  STRONG CASH FLOW FROM EQUITY BACK /
  CLOSING PROJECT 2023-2024 &
  UNPACKING 2024
- 2 STRONG PERFORMANCE & CUSTOMER CONFIDENCE
- 5 STRONG NEW LUXURY SDH PROJECT LAUNCH: ARTALE ASOKE-RAMA9

3 STRONG CASH FLOW FROM OPERATIONS

5 STRONG LIQUIDITY GAME PLAN & OPTIMIZE PROFIT





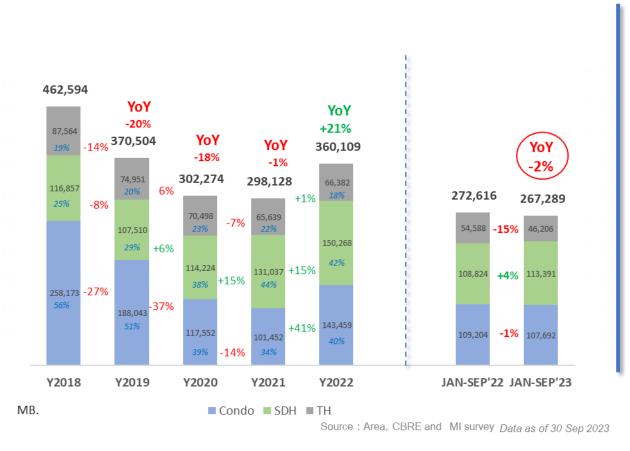
### ANANDA PERFORMANCE VS MARKET

ANANDA STRONG PERFORMANCE (PRESALE & TRANSFER)

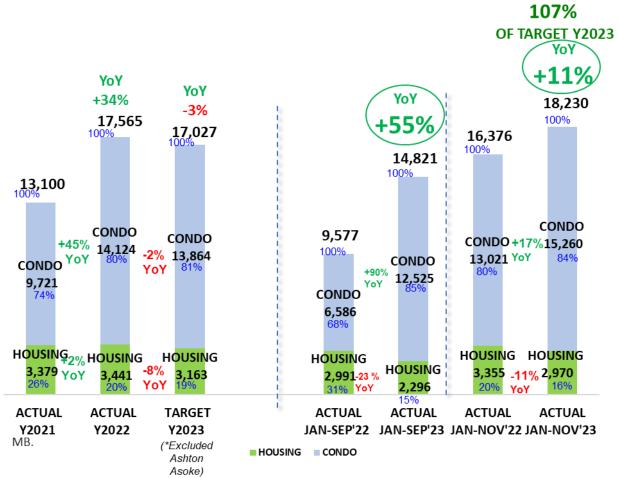
BEAT MARKET PRESALE & MARKET TRANSFER IN JAN-NOV'23

#### **ANANDA STRONG PERFORMANCE BEAT MARKET IN JAN-NOV'2023**

## MARKET PRESALE IN BANGKOK & GREATER BANGKOK Y2018 – JAN-SEP'2023 : BY VALUE (MB)



## ANANDA PRESALE Y2021 – JAN-NOV'2023 : BY VALUE (MB)





#### MARKET SITUATION: NEW LAUNCH MARKET BY YEAR

### **NEW LAUNCH BY JAN-SEP 2023 (SUPPLY)**

**NEW LAUNCH IN BANGKOK & GREATER BANGKOK** Y2020 - Q3'2023 : BY VALUE (MB)

PART SUPPLY

**NEW LAUNCH IN BANGKOK & GREATER BANGKOK** Y2020 - Q3'2023 : BY UNIT (UNIT)

YoY

-9%

70,107

16,652

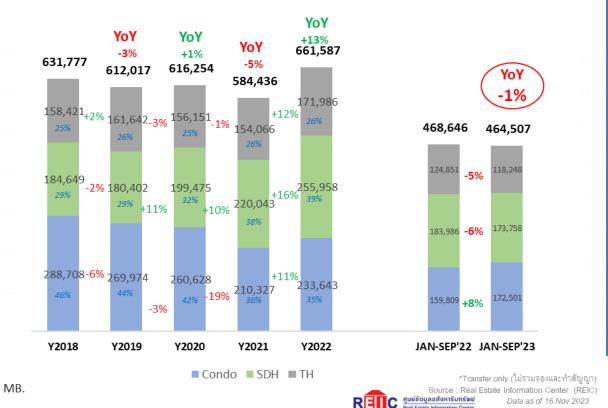


Source: Area, CBRE and MI survey Data as of 30 Sep 2023

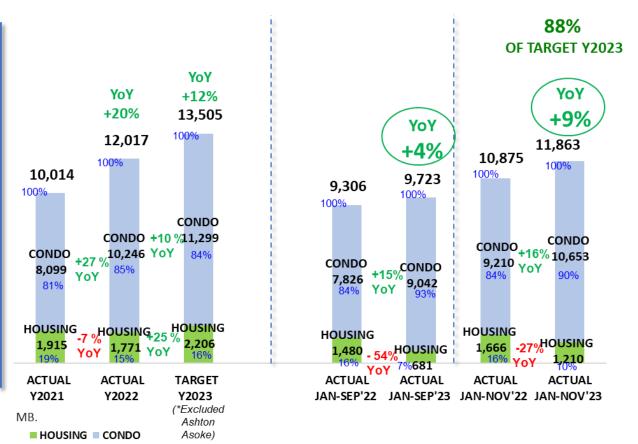


#### **ANANDA STRONG PERFORMANCE BEAT MARKET IN JAN-NOV'2023**

#### MARKET TRANSFER IN BANGKOK & GREATER BANGKOK Y2018 – JAN-SEP'2023 : BY VALUE (MB)



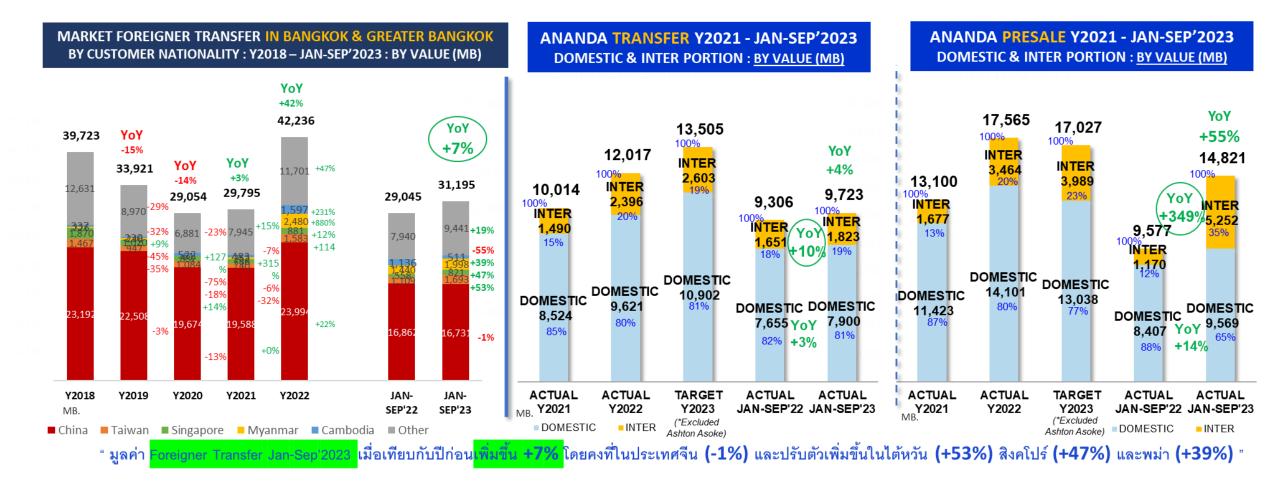
## ANANDA TRANSFER Y2021 – JAN-NOV'2023 : BY VALUE (MB)



<sup>\*\*</sup> ยอด Transfer Condo ส่วนใหญ่อาจมาจากการขาย ในช่วง 2018-2019 และมาโอนตอน 2023 อีกส่วนหนึ่งซึ่ง RTM และโอนเลย



## CONFIDENT BEFORE & AFTER ASHTON ASOKE CRISIS: ANANDA STRONG PERFORMANCE BEAT MARKET IN JAN-SEP'2023



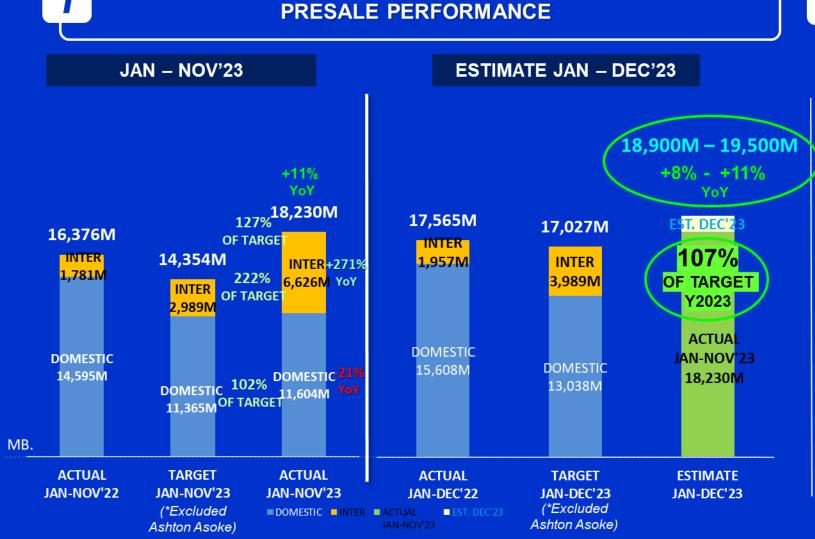




# STRONG PERFORMANCE & CUSTOMER CONFIDENCE

BETTER PERFORMANCE YEAR ON YEAR

#### STRONG PERFORMANCE & CUSTOMER CONFIDENCE



#### PRESALE AS OF 30/11/2023

2

#### AUG-NOV GROWTH IN HIGHLIGHT

2.1 STRONG NEW LUXURY SDH PROJECT LAUNCH: ARTALE ASOKE-RAMA9

- PV 87 UNITS 4,027M
   SOLD 35 UNITS 1,849MB (46%) as of 30NOV23
- GRAND OPENING IN AUG23
- ACTUAL TRANSFER AS OF 30NOV23: 4 UNITS 224 MB.
- ESTIMATE TRANSFER Y2023: 8-15UNITS 400 750M

2.2 STRONG GROWTH IN ASHTON PORT

ASHTON Port Presales AUG-NOV Growth from July

 JUL
 AUG
 SEP
 OCT
 NOV

 ACTUAL
 57M
 59M
 52M
 219M
 203M

 %GROWTH MOM
 +4%
 -12%
 +321%
 -7%

STRONG GROWTH IN INTERNATIONAL

INTER-SALE Presales AUG-NOV Growth from July

 JUL | AUG | SEP | OCT | NOV

 ACTUAL
 443M 478M 840M 669M 705M

 %GROWTH MOM
 +8% +76% -20% +5%

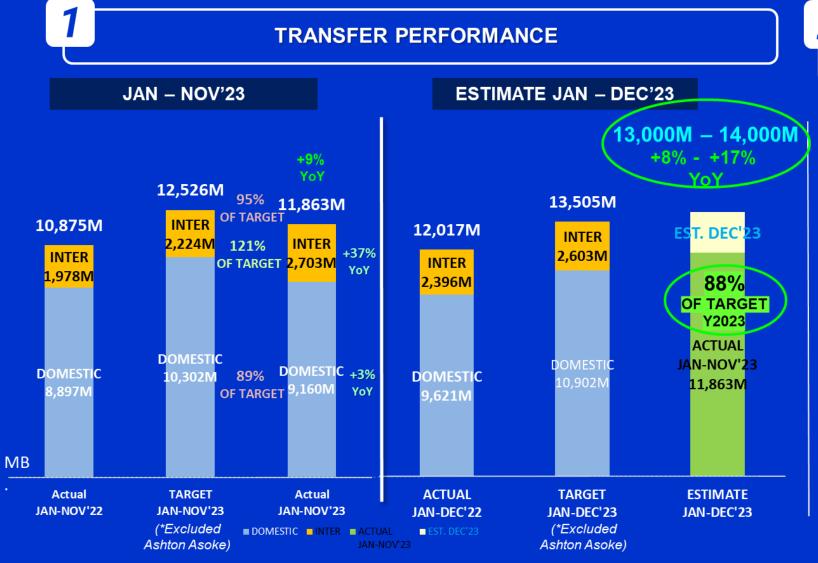


#### EXISTING CAMPAIGN: 4 MONTHS WAR PLAN => SEP - DEC'23





#### STRONG PERFORMANCE & CUSTOMER CONFIDENCE



### TRANSFER AS OF 30/11/2023

2

#### AUG-NOV GROWTH IN HIGHLIGHT

2.1

#### STRONG NEW LUXURY SDH PROJECT LAUNCH: ARTALE ASOKE-RAMA9

- PV 87 UNITS 4,027M
   SOLD 35 UNITS 1,849MB (46%) as of 30NOV23
- GRAND OPENING IN AUG23
- ACTUAL TRANSFER AS OF 30NOV23: 4 UNITS 224 MB
- ESTIMATE TRANSFER Y2023: 8-15UNITS 400 750M

2.2

#### STRONG GROWTH IN ASHTON PORT

ASHTON Port Transfer AUG-NOV Growth from July

 JUL | AUG | SEP | OCT | NOV

 ACTUAL
 20M 69M 90M 59M 180M

 %GROWTH MOM
 +245% +30% -34% +205%

2.3

#### STRONG GROWTH IN INTERNATIONAL

INTER-SALE Transfer AUG-NOV Growth from July

 JUL
 AUG
 SEP
 OCT
 NOV

 ACTUAL
 102M
 295M
 282M
 520M
 360M

 %GROWTH MOM
 +189%
 -4%
 +84%
 -31%





### STRONG CASH FLOW FROM OPERATION

27 RTM 2023 INVENTORY 25,474MB. (DATA AS OF 30NOV23)

STRONG INVENTORY: 2023 - 2025: 44,376MB. (DATA AS OF 30NOV23)

FOREIGN QUOTA 16,485MB.(37%) (DATA AS OF 30NOV23)

GAME CHANGER: RTM LIQUIDITY GAME PLAN

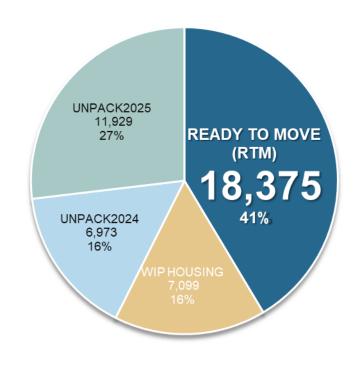


#### STRONG: CASH FLOW FROM OPERATION

#### **STRONG INVENTORY**

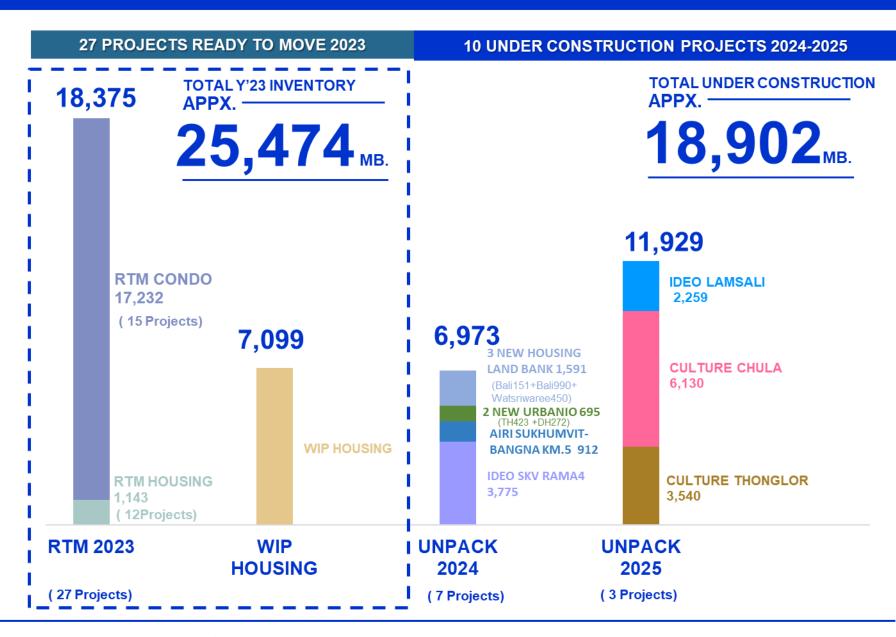
44,376 MB. 37 PROJECTS

(Excluded Ashton Asoke)



MB.

Data as OF 30 Nov 2023



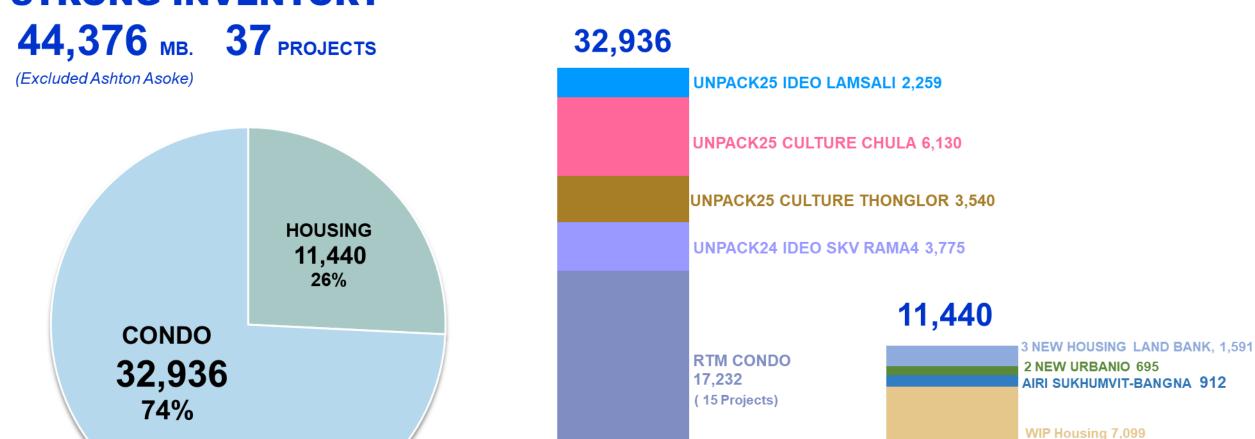


#### **STRONG: CASH FLOW FROM OPERATION**

#### **STRONG INVENTORY**

MB

Data as OF 30 Nov 2023





CONDO

(19 PROJECTS)

RTM HOUSING 1,143

(12Projects)

HOUSING

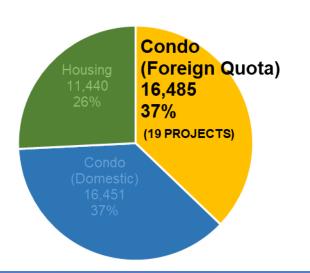
(18 PROJECTS)

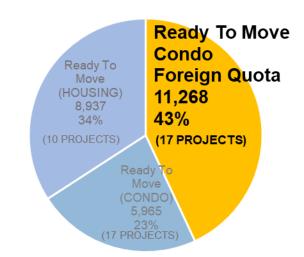
#### STRONG: CASH FLOW FROM OPERATION

ANANDA STRONG INVENTORY 2023-2025: 44,376 MB. → FOREIGN QUOTA 16,485 MB. (37%)

(Excluded Ashton Asoke)

TOTAL INVENTORY
2023 - 2025
(RTM+UNPACK)
44,376 MB.
37 PROJECTS



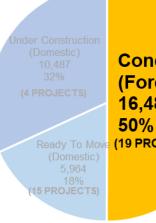


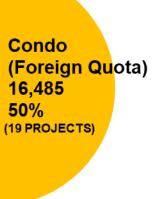
TOTAL RTM Y2023 (CONDO+HOUSING)
25,474 MB.
27 PROJECTS

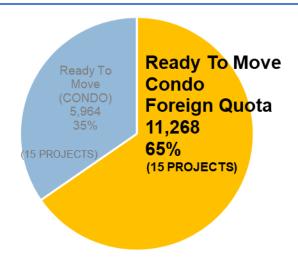
CONDO INVENTORY 2023-2025 (RTM+UNPACK) 32,936 MB.

19 PROJECTS

Data as OF 30 Nov 2023







# 17,232 MB. 15 PROJECTS





# GAME CHANGER Q4'23 - Y2024

## RTM LIQUIDITY GAMEPLAN















FIGHT TOGETHER, WE NEED YOUR HERU



## CLOSING PROJECT 2023 PROJECTS: CLOSING 2024 UNPACKING 2024

4 PROJECTS CLOSED IN Y2023

11 CLOSING PROJECTS: 4Q23 - Y2024 FOR NET CASH TAKE HOME TO

REPAY DEBENTURE

Y2024: 7 JV PROJECTS: NET CASH 4,400 MB.

Y2024: 4 ADC PROJECTS: NET CASH 800 MB.

TOTAL: 11 PROJECTS: NET CASH 5,200 MB.

1 PROJECT UNPACK 2024 : IDEO SUKHUMVIT RAMA 4

(PROJECT VALUE 3,775 MB.)



#### **PROJECTS CLOSED IN Y2023**

PROJECTS CLOSED IN 2023
TOTAL 6,531 MB. (3 CONDO & 1 HOUSING)









Data as OF 30NOV2023



#### 11 CLOSING PROJECTS: 4Q23 – Y2024 FOR NET CASH TAKE HOME TO REPAY DEBENTURE

DEBENTURE JAN'24: 3,826 MB. + DEBENTURE JUL'24: 3,231 MB.

TOTAL: **7,057** MB.

7JV PROJECTS NET CASH: 4,400 MB. + 4 ANANDA PROJECTS NET CASH: 800 MB.

TOTAL: 5,200 MB.

ANANDA PROJECTS

### 7 JV PROJECTS



IDEO CHARAN 70 RIVERVIEW



**ELIO SATHORN - WUTTHAKAT** 



**Q PRASARNMIT** 



**IDEO CHULA-SAMYAN** 



**ASHTON SILOM** 



ASHTON
RESIDENT 41



IDEO RAMA9- ASOKE



ATOLL WONGWAEN LAMLUKKA



**IDEO MOBI RANGNAM** 



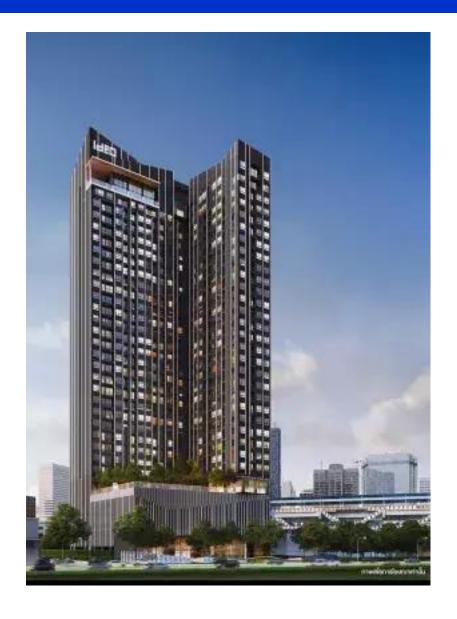
UNIO TOWN SUANLUANG PHATTHANAKAN



Data as OF 31OCT2023



#### STRONG CASH FLOW FROM 1 PROJECT UNPACK 2024



**IDEO SUKHUMVIT RAMA 4 (JV 74%)** 

PROJECT VALUE: 3,775 MB.

1<sup>ST</sup> UNIT TRANSFER: OCT 2024

**SOLD AS OF 30NOV2023 : 1,780 MB. (47%)** 





## STRONG NEW LUXURY SDH PROJECT LAUNCH

ARTALE ASOKE –RAMA9

PROJECT VALUE 4,027MB. & SOLD 1,849MB.(46%) AS OF 30NOV2023

ESTIMATE TRANSFER Y2023 : 8-15UNITS 400 - 750MB.

### STRONG NEW LUXURY SDH PROJECT LAUNCH

NEW URBAN LUXURY POOL VILLA
THE INCOMPARABLE LOCATION MIST OF RAMA9
START 35 – 60 MB.





#### **ARTALE ASOKE - RAMA 9**

PROJECT VALUE : 87 UNITS 4,027 MB.

GRAND OPENING : 16 AUG 2023

SOLD AS OF 27NOV23 : 35 UNITS 1,849 MB. (46%)

1<sup>ST</sup> UNIT TRANSFER : 29SEP2023

**ACTUAL TRANSFER AS OF 30NOV23: 4 UNITS 224 MB.** 

**ESTIMATE TRANSFER Y2023 : 8 - 15UNITS 400 - 750MB.** 





STRONG LIQUIDITY GAME PLAN Y2023 VS.

OPTIMIZE RE GROSS PROFIT MARGIN (TOTAL PROJECT 37 PROJECTS)

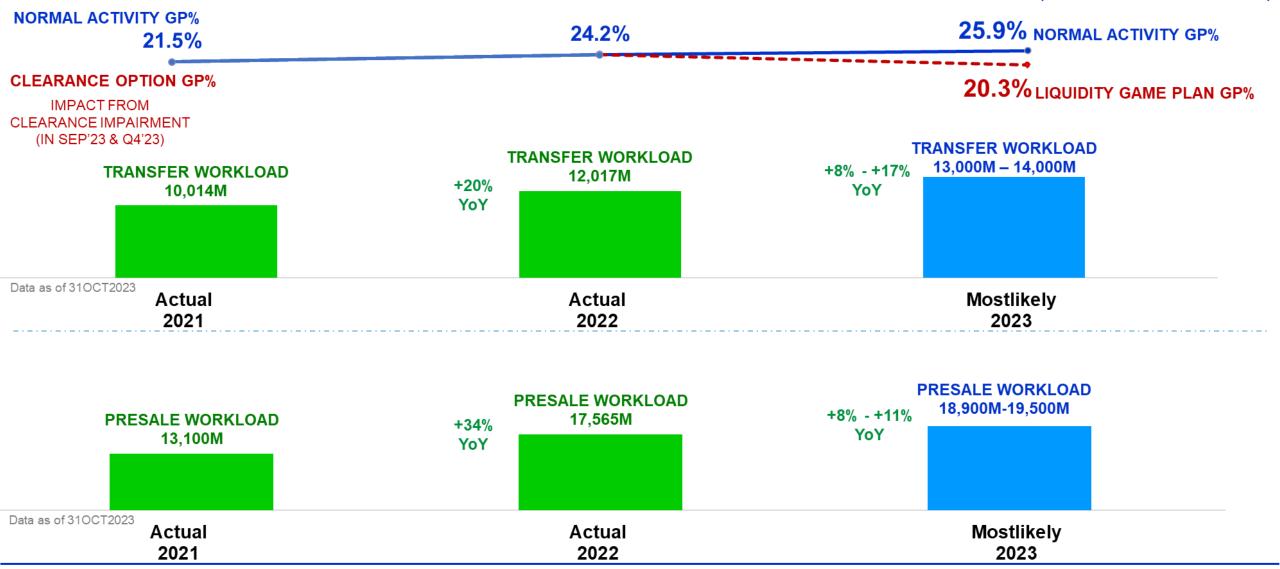
POSTPONE NEW PROJECT LAUNCH 2 NEW CONDO PROJECTS

& ADD A NEW HOUSING PROJECT WITH NEW BUSINESS MODEL:

AIRI SUKHUMVIT-BANGNA KM.5

STRONG LIQUIDITY GAME PLAN Y2023 VS. OPTIMIZE RE GROSS PROFIT MARGIN

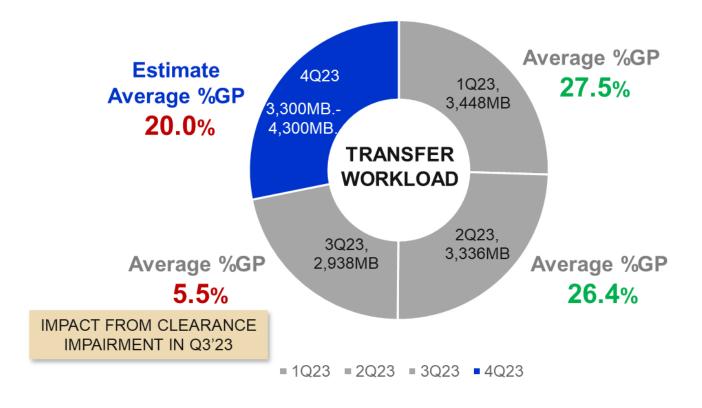
(Excluded Ashton Asoke)





ESTIMATE TRANSFER 2023: 13,000-14,000 Mb. (Excluded Ashton Asoke)

ESTIMATE GP: 20.3%



**ACTUAL 1Q23-3Q23:** 9,723Mb.

Average %GP 20.5%

**TOTAL 30 PROJECTS** 

(RTM: 29 PROJECTS + CLOSED Q2'23: 1 PROJECT)

Data as of 31OCT2023

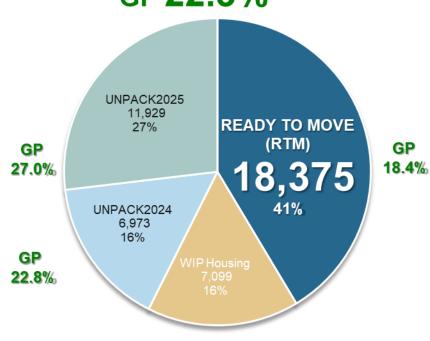


IMPACT FROM CLEARANCE IMPAIRMENT IN Q3'23

#### **STRONG INVENTORY**

44,376 MB. 37 PROJECTS (Excluded Ashton Asoke)

**GP 22.3%** 



TOTAL Y'23 INVENTORY APPX.

25,474<sub>MB.</sub>

(Excluded Ashton Asoke)

**GP 19.9%** 

18,902<sub>MB.</sub>

TOTAL UNDER CONSTRUCTION

**GP 25.4%** 

MB.

Data as of 31 Oct 2023

GP 23.9%

#### STRONG LIQUIDITY GAME PLAN

### 1) POSTPONE NEW PROJECT LAUNCH 2 NEW CONDO PROJECTS : VALUE 15,860 MB.



#### **BTS SAPHAN KHWAI**

PV: 8,318 MB. LAUNCH: 2024



#### **BTS THONG LO**

PV: **7,542** MB. LAUNCH: 2024

## 2) ADD A NEW HOUSING PROJECT WITH NEW BUSINESS MODEL : PROJECT VALUE 912 MB.



#### **AIRI SUKHUMVIT-BANGNA KM.5**

PV: 912 MB.

PRE LAUNCH: Q4'23 & GRAND OPENING: Q1'24

#### STRONG LIQUIDITY GAME PLAN

3) UTILIZE HOUSING LAND BANK & SHORTEN EXISTING HOUSING PROJECTS LIFE 5 HOUSING PROJECTS TOTAL 2,286 MB.



URBANIO (NEW TOWN HOUSE MODEL)

PROJECT VALUE: 423 MB.



URBANIO (NEW DUPLEX HOUSE MODEL)

PROJECT VALUE: 272 MB.

BALI (NEW TOWN HOUSE MODEL)

PROJECT VALUE: 151 MB.

BALI
(NEW DUPLEX HOUSE & SINGLE DETACH HOUSE MODEL)

PROJECT VALUE: 990 MB.

WATSRIWAREE (UNDER DEVELOPMENT NEW BUSINESS MODEL)

PROJECT VALUE: 450 MB.



#### STRONG LIQUIDITY GAME PLAN & KEEP OUR SCHDULE: AS OF 23NOV2023







#### 3Q 2023 Current Project

N۸	R	
I V I	_	u

				· · · · · · · · · · · · · · · · · · ·								Mibani
No.	Code		Project Status	Project	ADC %hold	Type	Units	Project Value	% Net Sold	% Transfer	Backlog	Inventory
1	0008	ADC	RTM	Atoll (Housing)	100	Housing	1,578	3,877	58.3%	58.2%	5	(Unsold+Backloa) 1,621
2	1029	ADC	RTM	Ashton Residence 41	100	Condo	79	1,724	54.8%	54.8%		779
3	1031	JV	RTM	Ashton Silom (JV)	51:49	Condo	428	5,294	80.9%	80.9%	-	1,011
4	UH-U007	ADC	RTM	Unio Town Lumlukka Klong 4	100	Housing	308	841	72.7%	72.4%	3	232
5	UC-U006	ADC	RTM	Unio Ramkhamhaeng-Serithai	100	Condo	700	936	98.5%	98.0%	4	18
6	1046	ADC	RTM	Ideo Mobi Sukhumvit 40	100	Condo	272	1,965	51.4%	51.4%	-	956
7	1055	JV	RTM	Ideo Mobi Rangnam (JV)	38	Condo	366	2,388	68.6%	67.9%	16	766
8	UC-U008	ADC	RTM	Unio Plus Tiwanon	100	Condo	378	830	100.0%	100.0%	-	
9	1045	JV	RTM	Ideo Q Victory (JV)	51:49	Condo	348	3,123	100.0%	100.0%	-	
10	1048	JV	RTM	Elio Del Nest (JV)	51:49	Condo	1,459	5,050	80.8%	80.4%	20	989
11	1049	JV	RTM	Ideo Q Sukhumvit 36 (JV)	26:74	Condo	449	4,336	64.5%	61.2%	141	1,682
12	1043	JV	RTM	Ashton Asoke-Rama 9 (JV)	51:49	Condo	593	6,638	47.4%	47.2%	19	3,508
13	H007	ADC	RTM	Atoll Wongwaen-Lamlukka	100	Housing	138	702	85.4%	82.5%	20	123
14	H009	ADC	RTM	Airi Rama 2	100	Housing	79	959	70.0%	67.1%	28	316
15	UH-U009	ADC	RTM	Unio Town Srinakarin-Bangna	100	Housing	248	806	85.4%	82.9%	20	138
16	UH-U011	ADC	RTM	Unio Town Suanluang-Patthanakan	100	Housing	170	632	84.3%	80.0%	28	127
17	H010	ADC	RTM	Airi Chaengwatthana	100	Housing	85	1,034	62.8%	61.5%	13	398
18	UH-U013	ADC	RTM	Unio Town Suksawat 30	100	Housing	202	843	59.4%	58.9%	4	347
19	1059	JV	RTM	Elio Sathorn-Wutthakat (JV)	51	Condo	1,161	3,451	68.7%	67.7%	34	1,116
20	1058	JV	RTM	Ideo Mobi Sukhumvit Eastpoint (JV)	28.6	Condo	1,162	5,591	45.9%	44.8%	59	3,086
21	1051	JV	RTM	Ideo Rama 9-Asoke (JV)	64	Condo	1,220	6,756	51.8%	49.2%	176	3,431
22	UH-U014	ADC	RTM	Urbanio Vibhavhadi-Chaengwattan		Housing	221	1,442	25.5%	24.4%	15	1,090
23	UH-U012	ADC	RTM	Unio Town Prachauthit 76	100	Housing	427	1,391	25.8%	23.9%	26	1,058
24	1030	ADC	RTM	Q Prasarnmit	100	Condo	76	608	42.0%	42.0%	-	353
25	1057	JV	RTM	Ideo Charan70-Riverview (JV)	74	Condo	1,421	3,722	96.5%	94.2%	84	215
26	1052	ADC	RTM	Coco Parc	100	Condo	443	5,000	26.0%	13.2%	641	4,339
27	1063	JV	Unpack	Ideo Chula-Samyan (JV)	74	Condo	773	4,853	76.7%	74.5%	104	1,236
28	H015	ADC	Unpack	Artale Asoke Rama9	100	Housing	87	4,027	44.7%	0.9%	1,764	3,993
29	H008	ADC	Unpack	ANDA Tiwanon-CWN	100	Housing	290	1,083	15.7%	9.5%	66	980
30	1060	JV	Under Con	Ideo Sukhumvit-Rama4 (JV)	74	Condo	642	3,900	44.0%	0.0%	1,716	3,900
31	1066	ADC	Under Con	ldeo Ramkhamhaeng Lamsalee	100	Condo	737	2,180	71.1%	0.0%	1,549	2,180
32	1039	ADC	Under Con	Culture Chula	100	Condo	612	6,054	59.2%	0.0%	3,582	6,054
33	1062	ADC	Under Con	Culture Thonglor	100	Condo	493	3,358	81.6%	0.0%	2,738	3,358
				Total				95,395			12,874	49,396

Project Value ex Ashton Asoke	95,395
Total Backlog ex Ashton Asoke	12,874
2023	3,288
2024	1,716
2025	7,869
Total Inventory ex Ashton Asoke	49,396
2023	33,905
2024+*New Project Airi Bangna	4,790
2025	11,591



<sup>\*</sup> PV not including shop